

## Review 2007 to 2011

### Consolidated income statement

		2011	2010	2009	2008
Sales	CHF million	1060.8	870.4	1956.3	3142.5
- Europe	CHF million	124	119	-	-
- Asia	CHF million	791	595	-	-
thereof China	CHF million	151	103	-	-
thereof India	CHF million	175	146	-	-
thereof Turkey	CHF million	209	117	-	-
- Americas	CHF million	124	128	-	-
- Africa	CHF million	22	28	-	-
Corporate output	CHF million	1042.5	841.4	1846.5	2971.7
Operating result before interest, taxes, depreciation and amortization (EBITDA)	CHF million	146.5	115.6	-45.7	-52.6
- in % of corporate output		14.1	13.7	-2.5	-1.8
Operating result before interest and taxes (EBIT)	CHF million	112.6	75.7	-186.6	-312.1
- in % of corporate output		10.8	9.0	-10.1	-10.5
Net result <sup>1</sup>	CHF million	119.0	82.9	-217.5	-396.7
- in % of corporate output		11.4	9.9	-11.8	-13.3
- Return on net assets (RONA) in %		19.8	-	-19.5	-28.1

### Consolidated statement of cash flows

Net cash from operating activities	CHF million	80.4	99.2	-1.6	57.2
Net cash used for investing activities	CHF million	-0.9	-20.5	-33.2	-35.8
Net cash from financing activities	CHF million	-25.1	140.2	-27.8	8.8

### Number of employees at year-end

	4 695	4 395	12 761	14 183
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As of 2010 without Automotive Systems.

### Consolidated balance sheet

Non-current assets	CHF million	322.0	802.2	886.5	929.3
Current assets	CHF million	789.4	1166.9	927.6	1159.6
Equity attributable to Rieter shareholders	CHF million	379.3	556.9	587.2	689.9
Equity attributable to non-controlling interests	CHF million	8.4	70.7	68.7	56.3
Non-current liabilities	CHF million	400.1	557.1	399.3	418.9
Current liabilities	CHF million	323.6	784.4	759.0	923.8
Total assets	CHF million	1969.1	1969.1	1814.1	2088.9
Shareholders' equity in % of total assets		34.9	31.9	36.2	35.7
<b>Net liquidity</b>		<b>159.0</b>	<b>-3.5</b>	<b>10.4</b>	<b>-36.8</b>

As of 2011 without Automotive Systems.

<sup>1</sup> Net result before deduction of non-controlling interests.

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**2007**

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437.0

11.4

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7.3

211.5

5.5

13.8

394.9

-118.5

-309.5

**15 506**

1192.0

1655.4

1309.4

60.1

321.6

1156.3

2847.4

48.1

**144.5**