

## Review 2006 to 2010

### Consolidated income statement

|  |             | 2010   | 2009   | 2008   | 2007   | 2006   |
|--|-------------|--------|--------|--------|--------|--------|
| Sales  | CHF million | 2585.8 | 1956.3 | 3142.5 | 3930.1 | 3579.9 |
| - Europe   | CHF million | 1040   | 901    | 1450   | 1728.0 | 1598.0 |
| - Asia <sup>1</sup>  | CHF million | 704    | 405    | 791    | 1206.0 | 1003.0 |
| - North America  | CHF million | 584    | 433    | 589    | 715.0  | 726.0  |
| - Latin America  | CHF million | 219    | 182    | 257    | 204.0  | 172.0  |
| - Africa   | CHF million | 39     | 36     | 56     | 77.0   | 81.0   |
| Corporate output   | CHF million | 2525.5 | 1846.5 | 2971.7 | 3822.8 | 3447.5 |
| Operating result before interest, taxes,<br>depreciation and amortization (EBITDA) | CHF million | 222.8  | -45.7  | -52.6  | 437.0  | 325.6  |
| - in % of corporate output   |             | 8.8    | -2.5   | -1.8   | 11.4   | 9.4    |
| Operating result before<br>interest and taxes (EBIT)                               | CHF million | 98.0   | -186.6 | -312.1 | 278.7  | 180.6  |
| - in % of corporate output   |             | 3.9    | -10.1  | -10.5  | 7.3    | 5.2    |
| Net result <sup>2</sup>  | CHF million | 41.6   | -217.5 | -396.7 | 211.5  | 157.4  |
| - in % of corporate output   |             | 1.6    | -11.8  | -13.3  | 5.5    | 4.6    |
| Return on net assets (RONA) (%)  |             | 7.0    | -19.5  | -28.1  | 13.8   | 10.8   |

### Consolidated balance sheet

|  |             |        |        |        |        |        |
|--|-------------|--------|--------|--------|--------|--------|
| Non-current assets                               | CHF million | 802.2  | 886.5  | 929.3  | 1192.0 | 1152.0 |
| Current assets                                   | CHF million | 1166.9 | 927.6  | 1159.6 | 1655.4 | 1732.6 |
| Equity attributable to Rieter shareholders       | CHF million | 556.9  | 587.2  | 689.9  | 1309.4 | 1320.5 |
| Equity attributable to non-controlling interests | CHF million | 70.7   | 68.7   | 56.3   | 60.1   | 54.9   |
| Non-current liabilities                          | CHF million | 557.1  | 399.3  | 418.9  | 321.6  | 318.1  |
| Current liabilities                              | CHF million | 784.4  | 759.1  | 923.8  | 1156.3 | 1191.1 |
| Total assets                                     | CHF million | 1969.1 | 1814.1 | 2088.9 | 2847.4 | 2884.6 |
| Shareholders' equity in % of total assets        |             | 31.9   | 36.2   | 35.7   | 48.1   | 47.7   |

### Consolidated statement of cash flows

|  |             |               |               |               |               |               |
|--|-------------|---------------|---------------|---------------|---------------|---------------|
| Net cash from operating activities     | CHF million | 106.1         | -1.6          | 57.2          | 394.9         | 252.6         |
| Net cash used for investing activities | CHF million | -92.5         | -33.2         | -35.8         | -118.5        | -84.9         |
| Net cash from financing activities     | CHF million | 129.3         | -27.8         | 8.8           | -309.5        | -67.5         |
| <b>Net liquidity</b>                   |             | <b>-3.5</b>   | <b>10.4</b>   | <b>-36.8</b>  | <b>144.5</b>  | <b>147.3</b>  |
| <b>Number of employees at year-end</b> |             | <b>12 804</b> | <b>12 761</b> | <b>14 183</b> | <b>15 506</b> | <b>14 826</b> |

1. Including Turkey.

2. Net profit before deduction of non-controlling interests.