

Semi-Annual Report



KEY FIGURES

CHF million	January – June 2023	January – June 2024
Rieter		
Order intake	325.0	403.4
Sales	758.2	421.0
Operating result before interest, taxes, depreciation, and amortization (EBITDA)	52.2	35.7
Operating result before interest, taxes, and restructuring (EBIT before restructuring and impairment)	28.2	9.1
• in % of sales	3.7%	2.2%
Operating result before interest and taxes (EBIT)	25.2	8.9
• in % of sales	3.3%	2.1%
Net result	13.3	1.7
Basic earnings per share (CHF)	2.97	0.39
Free cash flow	10.0	-1.1
Net debt at the end of the reporting period	- 298.9	- 243.9
Equity in % of total assets at the end of the reporting period	23.0%	31.9%
Number of employees (excluding temporaries) at the end of the reporting period	5 555	4 831
Business Group Machines & Systems		
Order intake	111.4	211.5
Sales	521.9	198.7
Operating result before interest, taxes, and restructuring (EBIT before restructuring and impairment)	2.2	-9.8
• in % of sales	0.4%	-4.9%
Operating result before interest and taxes (EBIT)	1.6	-9.9
• in % of sales	0.3%	-5.0%
Business Group Components		
Order intake	131.0	117.6
Sales	143.9	126.5
Total segment sales	211.3	151.4
Operating result before interest, taxes, and restructuring (EBIT before restructuring and impairment)	16.0	5.1
• in % of segment sales	7.6%	3.4%
Operating result before interest and taxes (EBIT)	16.0	5.1
• in % of segment sales	7.6%	3.4%
Business Group After Sales		
Order intake	82.6	74.3
Sales	92.4	95.8
Operating result before interest, taxes, and restructuring (EBIT before restructuring and impairment)	16.0	20.9
• in % of sales	17.3%	21.8%
Operating result before interest and taxes (EBIT)	16.0	20.9
• in % of sales	17.3%	21.8%

Alternative Performance Measures (APM)
Definitions of the APM used are contained in the Annual Report 2023 and in the Semi-Annual Report 2024.

Semi-Annual Report 2024

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Thomas OetterliChairman of the Board of Directors and Chief Executive Officer

FIRST HALF OF 2024

DEAR SHAREHOLDER

In the first half of 2024, the Rieter Group posted an order intake of CHF 403.4 million (first half of 2023: CHF 325.0 million), which represents a significant increase of 24% compared with the same period of the previous year. Sales were CHF 421.0 million (first half of 2023: CHF 758.2 million). As expected, this was 44% lower than the previous year.

In a challenging business environment, Rieter achieved an EBIT margin of 2.1% thanks to strict cost management. The systematic implementation of the "Next Level" performance program led to a strengthening of profitability. Rieter recorded a profit at the EBIT level of CHF 8.9 million in the first half of 2024 (first half of 2023: CHF 25.2 million). The reduction of the cost base particularly in research and development as well as selling and administrative expenses contributed to this positive result.

Order intake

In line with expectations, the order intake of CHF 403.4 million in the first half of 2024 was significantly higher than in the same period of the previous year (first half of 2023: CHF 325.0 million). The increase in demand for new machines in the Business Group Machines & Systems contributed to this positive development. Orders came mainly from China, India, and Türkiye. At the same time, demand for consumables, wear & tear and spare parts declined slightly due to continued weak demand for textiles.

Sales by business group

Sales in the Business Group Machines & Systems decreased by 62% to CHF 198.7 million and in the Business Group Components by 12% to CHF 126.5 million. The decline in sales in both business groups is a consequence of the low order intake in 2023. In contrast,

sales in the Business Group After Sales increased by 4% year-on-year to CHF 95.8 million. Growth was achieved through an increase in installation services and sales of engineered solutions. Demand for consumables, wear & tear and spare parts will depend on spinning mill capacity utilization in the months ahead. Rieter expects the global increase in spinning mill capacity to have a positive impact on volumes in the second half of 2024.

Order backlog

On June 30, 2024, the company had an order backlog of around CHF 640 million (first half of 2023: around CHF 1100 million). This corresponds to a similar level at the end of 2023.

EBIT, net result and free cash flow

In the first half of 2024, Rieter posted a profit of CHF 8.9 million at the EBIT level, with an EBIT margin of 2.1% (first half of 2023: CHF 25.2 million) and a net result of CHF 1.7 million (first half of 2023: CHF 13.3 million). The decrease is due to the lower sales volume in the 2024 financial year.

In the first half of 2024, free cash flow was CHF -1.1 million (first half of 2023: CHF 10.0 million). The negative free cash flow was mainly due to cash outflows related to the settlement of provisions for the "Next Level" performance program.

Significant cost reductions as a result of the "Next Level" performance program

Rieter is working intensively on the implementation of the measures set out in the "Next Level" performance program. The optimization of overhead structures and the adjustment of production capacities were successfully implemented according to plan. Thanks to strict cost management, EBIT was positive despite the fact that sales were lower than forecast in the "low" scenario.

The transfer of resources and responsibilities to India and China is on track, enabling the key markets to respond more effectively to customer needs and cycles in the machinery business.

Rieter continues to pursue growth in the after sales and components business in order to achieve a more

balanced \min between the business groups in the \min dium term.

Outlook for the full year 2024 specified

The markets remained under pressure from the economic slowdown, high inflation rates and noticeably dampened consumer sentiment. The first signs of a recovery in financial year 2024 have emerged in the key markets of China and India. Rieter expects demand to pick up further in the coming months.

For the full year 2024, Rieter anticipates sales in the range of CHF 900 million to CHF 1 billion and a positive EBIT margin of 2% to 4%.

Winterthur, July 17, 2024

Thomas Oetterli

Chairman of the Board of Directors and Chief Executive Officer

CONSOLIDATED INCOME STATEMENT

		January – June	January – June
CHF million	Notes	2023	2024
Sales	(3, 4)	758.2	421.0
Cost of sales		- 576.9	-298.8
Gross profit		181.3	122.2
Research and development expenses		-41.3	-25.3
Selling, general, and administrative expenses		-120.1	-94.5
Other income	(5)	13.9	14.9
Other expenses	(5)	-8.6	-8.4
Operating result before interest and taxes (EBIT)	(3)	25.2	8.9
Financial result		-5.3	-4.0
Result before taxes	(3)	19.9	4.9
Income taxes		-6.6	-3.2
Net result		13.3	1.7
Attributable to shareholders of Rieter Holding Ltd.		13.3	1.8
Attributable to non-controlling interests		0.0	-0.1
Basic earnings per share (CHF)		2.97	0.39
Diluted earnings per share (CHF)		2.97	0.37

CONSOLIDATED STATEMENT OF COMPREHENSIVE INCOME

CHF million	January – June 2023	January – June 2024
Net result	13.3	1.7
Remeasurement of defined benefit plans	-0.7	0.0
Income taxes on remeasurement of defined benefit plans	0.1	0.0
Changes in fair values of financial assets	0.0	0.1
Items that will not be reclassified to the income statement, net of taxes	-0.6	0.1
Currency translation differences	-12.4	25.9
Cash flow hedges	-2.2	5.8
Income taxes on cash flow hedges	0.4	-1.2
Items that may be reclassified to the income statement, net of taxes	-14.2	30.5
Total other comprehensive income	-14.8	30.6
Total comprehensive income	-1.5	32.3
Attributable to shareholders of Rieter Holding Ltd.	-1.5	32.4
Attributable to non-controlling interests	0.0	-0.1

CONSOLIDATED BALANCE SHEET

CHF million	December 31, 2023	June 30, 2024
Assets		
Cash and cash equivalents	135.6	99.1
Marketable securities and time deposits	0.3	0.4
Trade receivables	138.8	103.3
Other current receivables	77.6	59.1
Current income tax receivables	3.3	2.1
Inventories	285.9	271.3
Current assets	641.5	535.3
Property, plant, and equipment ¹	226.1	263.5
Intangible assets	119.4	115.6
Goodwill	184.3	190.2
Investments in associated companies	18.8	20.2
Defined benefit plan assets	63.0	61.3
Deferred income tax assets	47.0	48.2
Other non-current assets	9.9	9.7
Non-current assets	668.5	708.7
Assets	1 310.0	1 244.0
Liabilities and shareholders' equity		
Current financial debt	198.1	182.4
Trade payables	101.5	77.4
Other current liabilities	204.6	159.4
Advance payments from customers	96.3	91.1
Current income tax liabilities	44.5	42.2
Current provisions	72.2	42.9
Current liabilities	717.2	595.4
Non-current financial debt	129.0	161.0
Defined benefit plan liabilities	24.0	24.7
Deferred income tax liabilities	38.1	39.5
Non-current provisions	25.0	26.3
Non-current liabilities	216.1	251.5
Liabilities	933.3	846.9
Equity attributable to shareholders of Rieter Holding Ltd.	376.6	397.5
Equity attributable to non-controlling interests	0.1	-0.4
Shareholders' equity	376.7	397.1
Liabilities and shareholders' equity	1 310.0	1 244.0

 $^{1. \} At \ June \ 30, \ 2024, the \ right-of-use \ asset \ of \ the \ Rieter \ CAMPUS \ in \ Winterthur \ in \ the \ amount \ of \ CHF \ 35.9 \ million \ is \ included.$

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY

CHF million	January – June 2023	January – June 2024
Total shareholders' equity at January 1	360.0	376.7
Total comprehensive income	-1.5	32.3
Distribution of a dividend	-6.7	-13.5
Changes in non-controlling interests	0.0	0.2
Changes in treasury shares (including share-based compensation)	1.2	1.4
Total shareholders' equity at June 30	353.0	397.1

CONSOLIDATED CASH FLOW STATEMENT

CHF million	Notes	January – June 2023	January – June 2024
Net result	Hotes	13.3	1.7
Depreciation of property, plant, and equipment, and amortization of intangible assets		27.0	26.8
Interest income/expenses		5.7	3.8
Income taxes		6.6	3.2
Other non-cash expenses/income		1.4	0.3
Change in net working capital, other		-14.8	-18.2
Interest paid/received		-3.3	-2.3
Income taxes paid		-7.7	-4.5
Cash flow from operating activities		28.2	10.8
Acquisition of subsidiaries	(2.1)	0.0	-1.4
Purchase of property, plant, and equipment, and intangible assets		- 19.7	-12.4
Proceeds from disposals of property, plant, and equipment (including assets classified as held for sale)		1.0	0.4
Proceeds from disposals/purchase of other non-current assets		0.3	0.0
Sale/purchase of marketable securities and time deposits		0.2	0.1
Cash flow from investing activities		-18.2	-13.3
Dividend paid to shareholders of Rieter Holding Ltd.		-6.7	-13.5
Proceeds from financial debt		0.1	0.1
Repayments of financial debt		- 21.9	-24.1
Cash flow from financing activities		- 28.5	-37.5
Currency effects on cash and cash equivalents		-2.4	3.5
Change in cash and cash equivalents		- 20.9	- 36.5
Cash and cash equivalents at January 1		175.7	135.6
Cash and cash equivalents at June 30		154.8	99.1

NOTES TO THE CONSOLIDATED SEMI-ANNUAL FINANCIAL STATEMENTS

1 GENERAL INFORMATION

1.1 BASIS FOR PRESENTATION AND SIGNIFICANT ACCOUNTING POLICIES

The consolidated semi-annual financial statements of Rieter Holding Ltd. and its subsidiaries ("Rieter" or "Rieter Group") have been prepared in accordance with IAS 34 Interim Financial Reporting. They are based on the financial statements of the individual group companies prepared in accordance with Rieter's uniform accounting policies as of June 30, 2024. The significant accounting policies summarized in the Annual Report 2023 have been amended in the first half year of 2024 in accordance with the new and revised IFRS Standards and Interpretations. The implementation of these changes in IFRS had no significant impact on the consolidated semi-annual financial statements.

The consolidated semi-annual financial statements have not been audited by the statutory auditor. The consolidated income state-

ment, the consolidated statement of changes in equity, and the consolidated cash flow statement are presented in condensed form.

1.2 SIGNIFICANT ACCOUNTING ESTIMATES AND JUDGMENTS

Rieter has reviewed the areas involving relevant significant accounting estimates and key judgments (see note 1.2 in the consolidated financial statements 2023), in particular the assumptions and the financial plans underlying the impairment test for the goodwill and the intangible assets allocated to Accotex. There was no indication for impairment as a result of the review.

1.3 FOREIGN EXCHANGE RATES

The following foreign exchange rates of importance for Rieter were used in the preparation of the consolidated semi-annual financial statements as well as for the financial statements of group companies:

		Average period CHF rates		Period-end CHF rates	
Country/region	Currency (unit)	January – June 2023	January – June 2024	December 31, 2023	June 30, 2024
China	CNY 100	13.16	12.32	11.79	12.38
Czech Republic	CZK 100	4.16	3.84	3.74	3.84
Euro countries	EUR 1	0.99	0.96	0.93	0.96
India	INR 100	1.11	1.07	1.01	1.08
USA	USD 1	0.91	0.89	0.84	0.90

2 SIGNIFICANT EVENTS

2.1 ACQUISITIONS

On January 5, 2024, Rieter Holding Ltd. (Winterthur, Switzerland) acquired 100% of the shares of Petit Spare Parts SAS (Aubenas, France). This entity is active in the business of spare parts for textile machines and employs ten full-time employees. The purchase price amounted to CHF 1.4 million. The acquired net assets primarily consist of inventories. No goodwill resulted from the acquisition.

2.2 EARTHQUAKE IN TÜRKIYE AND GLOBAL ECONOMIC AND GEOPOLITICAL UNCERTAINTIES

On February 6, 2023, a devastating earthquake occurred in southern Türkiye and northern Syria. This region is home to an important part of the Turkish textile industry and thus represents a key market for Rieter. The earthquake had a significant impact on Rieter's top line. Sales to and order intake from Türkiye decreased in 2023 and particularly in 2024 due to a lack of investments in new machinery and systems in combination with further postponements and cancellations of existing orders. The property

damage at Rieter's repair center and the financial loss incurred due to business interruption have been evaluated in cooperation with the respective insurance company. The insurance claim for property damage at Rieter's repair center and the financial loss incurred from business interruption has been settled.

Rieter's business activities in Ukraine, Russia, Belarus, and in the Middle East are not significant. Consequently, the military conflicts in Ukraine and the Middle East have no direct impact on Rieter, as neither subsidiaries (assets) nor major customers are based in this region.

2.3 RESTRUCTURING AND IMPAIRMENT

On July 19, 2023, Rieter launched the "Next Level" performance program aimed at strengthening sales excellence, sharpening customer focus, improving cost efficiency in production, and optimizing fixed cost structures. Measures defined in the "Next Level" performance program were implemented in 2023 and mostly concluded in the first half of 2024.

The following table presents the operating result before interest and taxes (EBIT) of Rieter before and after restructuring and impairment:

CHF million	January – June 2023	January – June 2024
Operating result before interest, taxes, restructuring, and impairment (EBIT before restructuring and impairment)	28.2	9.1
Restructuring expenses ¹	-3.0	0.0
Impairment losses on property, plant, and equipment ¹	-	-0.2
Operating result before interest and taxes (EBIT)	25.2	8.9

^{1.} See note 5.

3 SEGMENT INFORMATION

Segment information is based on the Group's organization and management structure and internal financial reporting to the Chief Operating Decision Maker up to the level of EBIT. The Chief Operating Decision Maker at Rieter is the Chief Executive Officer. Segment reporting is based on the same accounting policies as those used for the preparation of the consolidated financial statements. The Group consists of three reportable segments: Machines & Systems, Components, and After Sales. There is no

aggregation of operating segments. Rieter Machines & Systems develops and manufactures machinery and systems used to convert natural and man-made fibers and their blends into yarns. Rieter Components supplies technology components to spinning mills and to textile machinery manufacturers as well as precision winding machines. Rieter After Sales serves Rieter customers with spare parts, value-adding after sales services, and solutions over the entire product life cycle.

Segment information January – June 2024

CHF million	Machines & Systems	Components	After Sales	Total reportable segments
Total segment sales	198.7	151.4	95.8	445.9
Inter-segment sales	0.0	24.9	0.0	24.9
Sales	198.7	126.5	95.8	421.0
Operating result before interest, taxes, restructuring, and impairment (EBIT before restructuring and impairment)	-9.8	5.1	20.9	16.2
Operating result before interest and taxes (EBIT)	- 9.9	5.1	20.9	16.1
Purchase of property, plant, and equipment, and intangible assets	1.8	3.3	0.7	5.8
Depreciation of property, plant, and equipment, and amortization of intangible assets	6.5	12.7	1.6	20.8

Segment information January - June 2023

CHF million	Machines & Systems	Components	After Sales	Total reportable segments
Total segment sales	521.9	211.3	92.4	825.6
Inter-segment sales	0.0	67.4	0.0	67.4
Sales	521.9	143.9	92.4	758.2
Operating result before interest, taxes, restructuring, and impairment (EBIT before restructuring and impairment)	2.2	16.0	16.0	34.2
Operating result before interest and taxes (EBIT)	1.6	16.0	16.0	33.6
Purchase of property, plant, and equipment, and intangible assets	4.6	6.8	0.6	12.0
Depreciation of property, plant, and equipment, and amortization of intangible assets	7.9	12.9	1.5	22.3

Reconciliation of segment results

CHF million	January – June 2023	January – June 2024
Operating result before interest and taxes (EBIT) of reportable segments	33.6	16.1
Result that cannot be allocated to reportable segments	-8.4	-7.2
Operating result before interest and taxes (EBIT)	25.2	8.9
Financial result	-5.3	-4.0
Result before taxes	19.9	4.9

The result that cannot be allocated to reportable segments includes all those elements of income and expenses that cannot be allocated on a reasonable basis to the segments, such as certain costs of central functions and infrastructure (internally reported as "Corporate") as well as the elimination of unrealized profits on inter-segment deliveries.

In the first half of 2023, the result that cannot be allocated to the reportable segments contains restructuring costs in the amount of CHF 2.4 million.

4 SALES

Sales are divided into the following categories:

CHF million	January – June 2023	January – June 2024
Sales of products	732.5	393.4
Sales of services	25.7	27.6
Sales	758.2	421.0

Sales of services are mainly incurred at Rieter After Sales.

5 OTHER INCOME AND EXPENSES

CHF million	January – June 2023	January – June 2024
Rental income	2.0	0.4
Gain on disposals of property, plant, and equipment	1.0	0.2
Disposals of materials for recycling purposes	1.4	0.4
Foreign exchange differences (net)	3.0	_
Miscellaneous other income	6.5	13.9
Other income	13.9	14.9
Restructuring expenses ¹	-3.0	0.0
Impairment losses on property, plant, and equipment ¹		-0.2
Losses from accounts receivable	0.0	-0.9
Foreign exchange differences (net)	-	-0.2
Miscellaneous other expenses	-5.6	-7.1
Other expenses	-8.6	-8.4

^{1.} See note 2.3.

Miscellaneous other income includes income that is not presented as sales, such as income from export incentive schemes and income from government grants.

Miscellaneous other expenses include expenses that are not directly linked to cost of sales, or which cannot be allocated to research and development expenses or selling, general, and administrative expenses. Such expenses include costs related to cancelled customer projects and losses from onerous customer contracts.

6 OPERATING RESULT BEFORE INTEREST, TAXES, DEPRECIATION, AND AMORTIZATION (EBITDA)

The operating result before interest, taxes, depreciation, and amortization (EBITDA) is used by Rieter as an alternative performance measure. The table below contains a reconciliation of EBITDA:

CHF million	January – June 2023	January – June 2024
Operating result before interest and taxes (EBIT)	25.2	8.9
Depreciation and amortization	27.0	26.8
Operating result before interest, taxes, depreciation, and amortization (EBITDA)	52.2	35.7

7 CHANGES IN GROUP STRUCTURE

In the first half of 2024, the subsidiary Rieter Management AG (Winterthur, Switzerland) was merged into Maschinenfabrik Rieter AG (Winterthur, Switzerland), which in turn changed its name to Rieter Ltd. (Winterthur, Switzerland). Moreover, the subsidiary Hogra Holding AG (Freienbach, Switzerland) was merged into Tefina Holding-Gesellschaft AG (Zug, Switzerland). Furthermore, Rieter Ingolstadt GmbH (Ingolstadt, Germany) was merged into Spindelfabrik Suessen GmbH (Suessen, Germany). Additionally, Rieter acquired Petit Spare Parts SAS (Aubenas, France, see note 2.1). As part of a reorganization, Changzhou Rieter Textile Machinery Trading Co., Ltd. (Changzhou, China) was incorporated as a subsidiary of Rieter China Textile Instruments Co. Ltd. (Changzhou, China).

The changes in Group structure had an insignificant impact on the consolidated semi-annual financial statements for 2024.

In the first half of 2023, Rieter transferred the entire business in Uzbekistan from Rieter Uzbekistan FE LLC (Tashkent, Uzbekistan) to the newly established and wholly owned subsidiary Rieter Textilsystemen LLC (Tashkent, Uzbekistan). After an increase in share capital fully financed by an external investor, Rieter lost control of Rieter Uzbekistan FE LLC and therefore deconsolidated this subsidiary in the first half of 2023. The change in Group structure had an insignificant impact on the consolidated semi-annual financial statements for 2023.

8 FINANCIAL INSTRUMENTS

The following table shows the financial instruments that are measured at fair value, grouped according to the categories defined in the accounting policies:

CHF million		December 31, 2023	June 30, 2024
Marketable securities	Assets, level 1	0.1	0.1
Other financial assets	Assets, level 2	1.5	1.4
Other financial assets	Assets, level 3	0.5	0.5
Derivative financial instruments (positive fair values)	Assets, level 2	11.7	5.2
Derivative financial instruments (negative fair values)	Liabilities, level 2	18.3	2.5

There were no transfers among the categories and the valuation techniques have been applied consistently. Financial instruments measured at level 2 consist mainly of derivatives held for hedging purposes entered into with reputable financial institutions. The

fair value of these instruments is determined with the help of valuation techniques that use foreign exchange rates and interest rates as observable input parameters.

On June 30, 2024, financial debt measured at amortized cost includes two fixed-rate bonds; one with a carrying amount of CHF 75.0 million (December 31, 2023: CHF 74.9 million) and a fair value of CHF 74.9 million (December 31, 2023: CHF 74.5 million) and a second with a carrying amount of CHF 99.7 million (December 31, 2023: 99.7) and a fair value of CHF 96.5 million (December 31, 2023: CHF 98.4 million). Both bonds are listed on the SIX

Swiss Exchange and are included in the balance sheet line items "Current financial debt" and "Non-current financial debt".

The carrying amounts of the financial instruments measured at amortized cost approximate fair values due to their mainly short-term nature (except for non-current lease liabilities).

9 EVENTS AFTER BALANCE SHEET DATE

The Semi-Annual Report 2024 was approved for publication by the Board of Directors on July 17, 2024. No events have occurred up to July 17, 2024, which would necessitate adjustments to the carrying amounts of the Group's assets or liabilities, or which would require disclosure.

All statements in this report which do not refer to historical facts are forecasts which offer no guarantee whatsoever with respect to future performance; they embody risks and uncertainties which include – but are not confined to – future global economic conditions, exchange rates, legal provisions, market conditions, activities by competitors, and other factors which are outside the company's control.

FINANCIAL CALENDAR

Investor Update 2024	October 23, 2024
Capital Market Day 2024	October 28, 2024
Publication of sales 2024	January 29, 2025
Deadline for proposals regarding the agenda of the Annual General Meeting	February 28, 2025
Results press conference 2025	March 13, 2025
Annual General Meeting 2025	April 24, 2025
Semi-Annual Report 2025	July 18, 2025
Investor Update 2025	October 22, 2025

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